Extracts from the Financial Report 2024

Consolidated Statements of Operations (unaudited)

	FINANCIAL YEAR ENDED MARCH 31,		
USD in thousands, except per share data	2025	2024	
Net revenue	1,729,319	1,944,180	
Cost of revenue	1,217,170	1,348,928	
Gross profit	512,149	595,252	
Operating expenses			
Research and development	172,695	174,375	
Sales and marketing	74,467	78,077	
General and administrative	153,109	155,103	
Amortization of intangible assets	35,567	34,873	
Impairment of intangible assets	111,000	-	
Operating income (loss)	(34,689)	152,824	
Other income (expense), net	(39,321)	(21,838)	
Income (loss) from continuing operations before income taxes and equity method investments	(74,010)	130,986	
Income tax expense	(10,707)	(18,740)	
Net income from equity investments		3,232	
Income (loss) from continuing operations, net of tax	(84,717)	115,478	
Discontinued operations:			
Loss on discontinued operations before income taxes	(66,312)	(8,685)	
Income tax benefit	1,635	1,858	
Loss on discontinued operations, net of tax	(64,677)	(6,827)	
Net income (loss)	(149,394)	108,651	
Income (loss) attributable to noncontrolling interests, net of tax	1,070	(1,326)	
Net income attributable to Landis+Gyr Group AG shareholders	(150,464)	109,977	
Basic earnings per share attributable to Landis+Gyr Group AG shareholders			
Income (loss) from continuing operations, net of tax	(2.97)	4.02	
Loss from discontinued operations, net of tax	(2.24) _	(0.23)	
Net income (loss)	(5.21)	3.79	
Diluted earnings per share attributable to Landis+Gyr Group AG shareholders			
Income (loss) from continuing operations, net of tax	(2.97)	4.01	
Loss from discontinued operations, net of tax	(2.24)	(0.23)	
Net income (loss)	(5.21)	3.78	
Weighted-average number of shares used in computing earnings per share:			
Basic		28,870,260	
Diluted	28,875,638	28,945,232	

Consolidated Balance Sheets (unaudited)

USD in thousands, except share data ASSETS	March 31, 2025	March 31, 2024
Current assets		
Cash and cash equivalents	 171,564	127,837
Accounts receivable, net of allowance for doubtful accounts		127,037
of USD 5.2 million and USD 6.1 million	417,181	334,008
Inventories, net	230,418	227,559
Prepaid expenses and other current assets	105,101	108,435
Curent assets held for sale – discontinued operations		13,742
Total current assets	924,264	811,581
Property, plant and equipment, net	124,349	118,042
Intangible assets, net	122,577	158,918
Goodwill	940,519	1,051,670
Deferred tax assets	 88,637	64,888
Other long-term assets	205,068	216,071
Noncurrent assets held for sale – discontinued operations	-	23,222
TOTAL ASSETS	2,405,414	2,444,392
LIABILITIES AND EQUITY		
Current liabilities		
Trade accounts payable	201,754	153,870
Accrued liabilities	51,201	41,605
Warranty provision – current	28,662	29,927
Payroll and benefits payable	61,372	79,906
Short-term debt	94,568	4,404
Operating lease liabilities – current	15,368	14,654
Other current liabilities	131,312	95,985
Current liabilities held for sale – discontinued operations		3,953
Total current liabilities	584,237	424,304
Long-term debt	249,522	248,151
Warranty provision – non current	11,970	12,964
Pension and other employee liabilities	27,119	26,751
Deferred tax liabilities	13,711	31,919
Tax provision	20,841	20,128
Operating lease liabilities – non current	69,351	67,917
Other long-term liabilities	111,010	58,864
Noncurrent liabilities held for sale – discontinued operations		1,878
Total liabilities	1,087,761	892,876
Redeemable noncontrolling interests	-	5,035
Shareholders' equity		
Landis+Gyr Group AG Shareholders' equity Registered ordinary shares (28,908,944 and 28,908,944 issued shares at March 31, 2025, and March 31, 2024, respectively)	302,756	302,756
Additional paid-in capital	953,920	1,029,603
Retained earnings	135,394	285,858
Accumulated other comprehensive loss	(71,913)	(69,518)
Treasury shares, at cost (89,337 and 54,456 shares at March 31, 2025, and March 31, 2024, respectively)	(5,413)	(4,014)
Total Landis+Gyr Group AG shareholders' equity	1,314,744	1,544,685
Noncontrolling interests	2,909	1,796
Total shareholders' equity	1,317,653	1,546,481
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	2,405,414	2,444,392

Consolidated Statements of Cash Flows (unaudited)

	FINANCIAL YEAR ENDED MARCH 31,			
USD in thousands	2025	2024		
Cash flow from operating activities				
Net income (loss)	(149,394)	108,651		
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:				
Depreciation and amortization	72,473	72,679		
Impairment of intangible assets	111,000	-		
Net income from equity investments	-	(3,232)		
Loss on discontinued operations	64,677	_		
Share-based compensation	2,761	4,509		
Gain on disposal of property, plant and equipment	(10,599)	(460)		
Loss (gain) on foreign exchange, net	(508)	8,297		
Change in allowance for doubtful accounts	(891)	(1,321)		
Deferred income tax	(40,698)	(21,829)		
Change in operating assets and liabilities, net of effect of businesses acquired and effect of changes in exchange rates:				
Accounts receivable	(86,454)	13,238		
Inventories, including advance payments	(3,387)	895		
Trade accounts payable	50,275	(55,805)		
Other assets and liabilities	69,636	(4,424)		
Net cash provided by operating activities	78,891	121,198		
Cash flow from investing activities Payments for property, plant and equipment	(28,121)	(30,600)		
Payments for intangible assets	(3,825)	(1,030)		
Proceeds from the sale of property, plant and equipment	6,782	1,570		
Business acquisitions, net of cash received	-	(3,297)		
Purchase of investments	-	(72,733)		
Proceeds from the sale of investments, net of divested cash	(11,075)	3,232		
Net cash used in investing activities	(36,239)	(102,858)		
Cash flow from financing activities				
Proceeds from third party facility	236,502	496,111		
Repayment of borrowings to third party facility	(149,396)	(428,309)		
Purchase of treasury shares	(8,167)	(3,509)		
Debt issuance cost	_	(1,972)		
Purchase of redeemable noncontrolling interests	(5,063)	_		
Dividends paid	(72,473)	(70,780)		
Net cash from settlement of foreign currency derivatives to hedge financing activities	-	2,211		
Issuance of shares	797	897		
Net cash provided by (used in) financing activities	2,200	(5,351)		
Net increase in cash and cash equivalents	44,852	12,989		
Cash and cash equivalents at beginning of period,				
including restricted cash	128,508	117,986		
Effects of foreign exchange rate changes on cash and cash equivalents	(1,796)	(2,467)		
Cash and cash equivalents at end of period, including restricted cash	171,564	128,508		

Discontinued Operations (unaudited)

	FINANCIAL YEAR ENDED	SIX MONTHS ENDED SEPTEMBER 30,	
USD in thousands	2025	2024	2024
Major components of pretax loss of discontinued operations:			
Net revenue	10,743	18,825	6,248
Cost of revenue	19,015	15,265	4,926
Research and development	5,796	5,432	3,044
Sales and marketing	2,696	2,682	1,262
General and administrative	3,940	2,939	1,458
Amortization of intangible assets	1,066	1,192	594
Pretax loss of discontinued operations	(21,770)	(8,685)	(5,036)
Loss from the sale of discontinued operations	(40,713)		-
Reclassification of foreign currency translation reserve	(3,829)		-
Income tax benefit	1,635	1,858	228
Loss on discontinued operations, net of tax	(64,677)	(6,827)	(4,808)

Supplemental Reconciliations and Definitions (unaudited)

Adjusted EBITDA

The reconciliation of Operating income to Adjusted EBITDA is as follows for the financial years ended March 31, 2025 and 2024:

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	L+G GR	OUP AG	AMER	RICAS	EMI	EA	ASIA P	ACIFIC	TIO	NS
USD in millions, unless otherwise indicated	FY 2024	FY 2023	FY 2024	FY 2023	FY 2024	FY 2023	FY 2024	FY 2023	FY 2024	FY 2023
Operating income (loss)	(34.7)	152.8	86.0	142.1	(118.6)	2.9	35.1	14.4	(37.2)	(6.6)
Amortization of intangible assets	41.2	39.6	25.7	25.8	7.5	6.7	0.5	0.3	7.4	6.8
Depreciation	31.3	30.4	17.4	16.6	10.9	10.1	2.0	2.2	1.0	1.5
Impairment of intangible assets	111.0	_	_	-	111.0	_	_	_	_	_
EBITDA	148.8	222.8	129.2	184.5	10.7	19.7	37.7	16.9	(28.8)	1.7
Restructuring charges	8.1	12.6	3.4	5.9	3.7	5.2	_	0.2	1.0	1.3
Warranty normaliza- tion adjustments	(4.3)	(4.6)	(5.5)	(4.9)	1.1	(0.6)	0.1	0.9	_	_
Timing difference on FX Derivatives	(0.1)	(0.9)	_	-	0.0	(1.0)	(0.1)	0.1	_	_
Transformation expenses	18.3	_	_	-	0.5	_	_	_	17.8	_
Adjusted EBITDA	170.9	229.9	127.1	185.4	16.1	23.5	37.6	18.0	(9.9)	3.0
Adjusted EBITDA margin (%)	9.9%	11.8%	13.2%	16.4%	2.7%	3.6%	23.8%	11.0%		

Owing to rounding, numbers presented may not add up to the totals provided.

Adjusted Gross Profit

The reconciliation of Gross Profit to Adjusted Gross Profit is as follows for the financial years ended March 31, 2025 and 2024:

	L+G GR	OUP AG	AMER	RICAS	EM	EA	ASIA P	ACIFIC	CORPORATE AND ELIMINA IC TIONS	
USD in millions, unless otherwise indicated	FY 2024	FY 2023	FY 2024	FY 2023	FY 2024	FY 2023	FY 2024	FY 2023	FY 2024	FY 2023
Gross Profit	512.1	595.3	304.7	387.0	148.7	165.8	62.8	42.1	(4.1)	0.4
Amortization of intangible assets	5.6	4.8	1.0	1.1	4.4	3.5	0.2	0.1	-	_
Depreciation	24.8	23.7	15.6	15.0	8.5	7.9	0.6	0.8	-1	_
Restructuring charges	2.1	4.5	_	3.7	2.0	0.7	_	0.1	-1	-
Warranty normaliza- tion adjustments	(4.3)	(4.6)	(5.5)	(4.9)	1.1	(0.6)	0.1	0.9	-	_
Timing difference on FX derivatives	(0.1)	(0.9)	_	_	0.0	(1.0)	(0.1)	0.1	-	_
Adjusted Gross Profit	540.2	622.7	315.9	401.9	164.9	176.5	63.5	44.0	(4.1)	0.4
Adjusted Gross Profit margin (%)	31.2%	32.0%	32.7%	35.5%	27.2%	27.2%	40.2%	26.9%		

Owing to rounding, numbers presented may not add up to the totals provided.

Adjusted Operating ExpensesThe reconciliation of Operating Expenses to Adjusted Operating Expenses is as follows for the financial years ended March 31, 2025 and 2024:

USD in millions, unless otherwise indicated	FY 2024	FY 2023
Research and development	172.7	174.4
Depreciation	(2.9)	(2.8)
Restructuring charges	(2.0)	(2.7)
Adjusted Research and development	167.8	168.9
Sales and marketing	74.5	78.1
General and administrative	153.1	155.1
Depreciation	(3.6)	(3.9)
Restructuring charges	(4.1)	(5.4)
Transformation expenses	(18.3)	-
Adjusted Sales, General and Administrative	201.6	223.9
Adjusted Operating Expenses	369.4	392.8

Owing to rounding, numbers presented may not add up to the totals provided.